# <u>990</u>

## **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation) The organization may have to use a copy of this return to satisfy state reporting requirements.

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

07/01 2009, and ending . 20 10 For the 2009 calendar year, or tax year beginning D Employer identification number C Name of organization CHILD CARE COUNCIL OF WESTCHESTER INC Please Check if applicable: Doing Business As 13 3234987 ☐ Address change label or Telephone number print or Number and street (or P.O. box if mail is not delivered to street address) Room/suite Name change type. 313 CENTRAL PARK AVENUE 914) 761-3456 Initial return Specific City or town, state or country, and ZIP + 4 Terminated Instruc-**SCARSDALE, NY 10583-1349** 4,411,801 G Gross receipts \$ Amended return F Name and address of principal officer: Kathleen Halas Application pending H(a) Is this a group return for affiliates? Yes 313 Central Park Avenue, Scarsdale, NY 10583-1349 **H(b)** Are all affiliates included? ☐ Yes ☐ No 4947(a)(1) or ✓ 501(c) ( 3 ) 
✓ (insert no.) If "No," attach a list. (see instructions) Website: ▶ www.ChildCareWestchester.Org H(c) Group exemption number ▶ Form of organization: Corporation Trust Association Other L Year of formation: 1968 M State of legal domicile: NY Summary Westchester County's leading authority on Briefly describe the organization's mission or most significant activities: child care, the Child Care Council of Westchester, Inc. is one of the largest child care resource and referral Activities & Governance agencies in the state of New York. A nonprofit, 501(c)(3) agency, the Council plays a unique role within the (Continued on Schedule O, Statement 1) 2 Check this box ▶ ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets. 16 Number of voting members of the governing body (Part VI, line 1a) . . . . . . 3 4 16 Number of independent voting members of the governing body (Part VI, line 1b) . 56 5 6 16 Total number of volunteers (estimate if necessary) 0 7a 7a Total gross unrelated business revenue from Part VIII, column (C), line 12. b Net unrelated business taxable income from Form 990-T, line 34, 0 **Current Year** 4,748,099 4,169,587 Contributions and grants (Part VIII, line 1h) . 137,749 199,167 Program service revenue (Part VIII, line 2g) . . . . . . . 10,768 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . . 6,659 73,443 26,957 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) 4,970,059 12 4,402,370 1,784,482 1,683,424 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) . . Benefits paid to or for members (Part IX, column (A), line 4) . . . . 2,028,258 2,164,536 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) **16a** Professional fundraising fees (Part IX, column (A), line 11e) . . . **b** Total fundraising expenses (Part IX, column (D), line 25) ▶ ..... 800.191 1,071,163 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f) . . . . . 5,020,181 4,511,873 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25). Revenue less expenses. Subtract line 18 from line 12 -50.122 -109.503 **Beginning of Current Year End of Year** Assets ( Balance 2,220,768 1,850,890 20 Total assets (Part X, line 16) . 803,311 537,514 Total liabilities (Part X, line 26) 22 Net assets or fund balances. Subtract line 21 from line 20 1,417,457 1,313,376 Part II Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Sign Signature of officer Here Kathleen Halas, Executive Director Type or print name and title Date Check if Preparer's identifying number Preparer's self-(see instructions) signature employed ▶ □ Paid Preparer's Firm's name (or yours Use Only if self-employed), address, and ZIP + 4 Phone no. ▶ May the IRS discuss this return with the preparer shown above? (see instructions) Yes

Form 990 (2009)

Par	t III Statement of Program Service Accomplishments
1	Briefly describe the organization's mission: The Child Care Council of Westchester, Inc. is one of the largest child care resource and referral agencies in the state of New York. A nonprofit, 501(c)(3) agency, the Council plays a unique role within the County, delivering a variety of unique services including: Linking parents to child care via information and referrals and help obtaining (Continued on Schedule O, Statement 2)
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?
4	Describe the exempt purpose achievements for each of the organization's three largest program services by expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.
	(Code: ) (Expenses \$ 1,996,572 including grants of \$ 911,624 ) (Revenue \$ 187,752 ) Professional Development - Training and technical assistance to improve child care quality - 2,552 early care and education professionals attended 215 Council workshops. Three rounds of the Council's new eCDA, an exciting new on-line CDA program, were conducted with an enrollment of 40 students; 30 completed the course. 17 of the 19 early childhood professionals enrolled in the 2009-2010 class completed the Council's original, in-person CDA program. Over 200 early childcare professionals attended our annual Westchester Early Care and Education conference, formerly called Consortium Day, which was held at the Westchester County Center on May 6th. An average of 120 family providers received nutritional guidance and reimbursement for meals and snacks through the Council's administered Child and Adult Care Food Program. 13 start-up grants were awarded to newly registered or licensed family child care programs. 13 family/group family providers participated in our Family Child Care Provider Book Bag Program receiving new books and manipulatives to promote early literacy in their programs and in the homes of children enrolled via lending libraries. 12 family/group family providers (Continued on Schedule O, Statement 3)
4b	(Code:) (Expenses \$ 829,721 including grants of \$0 ) (Revenue \$0 ) Registration and Legally Exempt - Registration - Monitoring of child care programs to ensure compliance with state regulations and technical assistance- Processing Initial family day care and school age child care applications, serviced Family Day Care and School Age Child Care applicants. In 2009 we served, 52 family day care were approved and 47 family day care were withdrawn, for a total of 99 family day care providers. 13 school age child care applications were approved, 9 were withdrawn, for a total of 2 school age child care applications. Total applications approved were 61. The total applications withdrawn were 56. All initial applicants were approved prior to 6 month contract deadline, with several being registered at or prior to 3 months.  Processing family day care and school age child care renewal Applications and serviced family day care and school age child care applicants. In 2009 we served, 67 family day care, 48 school age child care centers, for a total of 115 served. All renewal applications were completed within the 120 day timeframe or submitted to enforcement with waivers granted. 50% Inspections of FDC/SACC program, serviced Family Day Care and (Continued on Schedule O, Statement 4)
4c	(Code:) (Expenses \$ 775,988 including grants of \$ 753,996 ) (Revenue \$ 0 ) Scholarships and Subsidy Support - Financial assistance for families including child care scholarships, workplace seminars and guidance to employers on dependent care issues. 237 families just over-income for the child care subsidy were awarded Westchester Child Care County Scholarships administered by the Council. The Council distributed information on Earned Income Tax Credit and other benefits of value to low and middle income families and their employers
	Other program services. (Describe in Schedule O.) See Schedule O, Statement 5 (Expenses \$ 703,000 including grants of \$ 17,804 ) (Revenue \$ 11,415 )
4e	Total program service expenses ► 4,305,281

Page 2

Pai	Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	~	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	~	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If</i> "Yes," complete Schedule C, Part I	3		~
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4		~
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		~
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		~
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		~
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		~
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	~	
11	Is the organization's answer to any of the following questions "Yes"? If so, complete Schedule D, Parts VI, VIII, IX, or X as applicable	11	~	
•	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI.			
•	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.			
•	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.			
•	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.			
•	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.			
•	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.			
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII.	12	V	
12A	Was the organization included in consolidated, independent audited financial statements for the tax year?  If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional			
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		~
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? <i>If "Yes," complete Schedule F, Part I</i>	14b		~
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Part II.	15		~
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? <i>If "Yes," complete Schedule F, Part III</i>	16		~
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		~
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		~
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?  If "Ves." complete Schedule G. Part III.	10		_

20 Did the organization operate one or more hospitals? If "Yes," complete Schedule H

20

# Part IV Checklist of Required Schedules (continued)

			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	~	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	~	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23		~
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25	24a		~
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		<b>~</b>
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		~
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		~
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		~
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		~
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		~
С	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		~
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		~
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule $M$	30		•
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		~
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		~
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		~
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		•
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35		~
36	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		~
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		_
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O	38	_	

			-	9-
Pai	rt V Statements Regarding Other IRS Filings and Tax Compliance		Yes	No
			res	NO
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S. Information Returns, Enter -0- if not applicable			
<b>L</b>	U.S. Information Returns. Enter -0- if not applicable			
	Effer the number of Forms w-2d included in line 1a. Effer -0- if not applicable			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	~	
<b>2</b> a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	~	
	<b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> this return. (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	3a		V
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial			
	account)?	4a		~
b	If "Yes," enter the name of the foreign country: ▶			
	See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		~
b		5b		<b>/</b>
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	6a		~
	organization solicit any contributions that were not tax deductible?			
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods	_		
	and services provided to the payor?	7a	~	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	~	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		~
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal			
	benefit contract?	7e		~
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
g	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?	7g		
n	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting			
	<b>organizations.</b> Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter: Initiation fees and capital contributions included on Part VIII, line 12			
a	initiation rees and capital contributions included on Fair vin, into 12.			
b	aross receipts, included on Form 556, Fart vin, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter:  Gross income from members or shareholders			
a	Gross income from members or shareholders			
b	amounts due or received from them.)	4.5		
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? If "Yes," enter the amount of tax-exempt interest received or accrued during the year.   12b	12a		

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body			
b	Enter the number of voting members that are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			
	any other officer, director, trustee, or key employee?	2		~
3	Did the organization delegate control over management duties customarily performed by or under the direct	_		
	supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		<u> </u>
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?	4		~
5	Did the organization become aware during the year of a material diversion of the organization's assets?	5		~
6	Does the organization have members or stockholders?	6		
/a	Does the organization have members, stockholders, or other persons who may elect one or more members	7a		~
h	of the governing body?	7b		~
8	Did the organization contemporaneously document the meetings held or written actions undertaken during	75		
0	the year by the following:			
а	The governing body?	8a	~	
	Each committee with authority to act on behalf of the governing body?	8b	~	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached			
	at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9a		>
	tion B. Policies (This Section B requests information about policies not required by the Inte	ernal		
Rev	enue Code.)			
			Yes	No
10a	Does the organization have local chapters, branches, or affiliates?	10a		~
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters,			
	affiliates, and branches to ensure their operations are consistent with those of the organization?	10b		
11	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the	44	_	
446	form?	11		
	Describe in Schedule O the process, if any, used by the organization to review this Form 990.	12a	~	
	Does the organization have a written conflict of interest policy? If "No," go to line 13	120	•	
D	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	~	
_				
C	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c	~	
13	Does the organization have a written whistleblower policy?	13	~	
14	Does the organization have a written document retention and destruction policy?	14	<b>V</b>	
15	Did the process for determining compensation of the following persons include a review and approval by			
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	~	
b	Other officers or key employees of the organization	15b	~	
	If "Yes" to line 15a or 15b, describe the process in Schedule O. (See instructions.)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement			
	with a taxable entity during the year?	16a		~
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate			
	its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Sec	etion C. Disclosure	100		L
17	List the states with which a copy of this Form 990 is required to be filed ► NY			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(or			
. •	available for public inspection. Indicate how you make these available. Check all that apply.	,,(0,0	oy <i>)</i>	
	✓ Own website ✓ Another's website ✓ Upon request			
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict	of inte	erest	
	policy, and financial statements available to the public.			
20	State the name, physical address, and telephone number of the person who possesses the books and reco	rds o	f the	
	organization: ► Kathleen Halas, (914)761-3456  CHILD CARE COUNCIL OF WESTCHESTER, 313 Central Park Avenue Suite 4, Scarsdale, NY 10583			

Form 990 (2009)

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if the organization did not c	ompensate	any o	curr	ent	offi	cer, d	lirec	tor, or trustee.		
(A)	(B)			(6	C)			(D)	(E)	(F)
Name and Title	Average hours per week	Individual trustee or director	nstitutional trustee	Officer	key employee	Highest compensated employee	Former	Reportable compensation from the organization (W-2/1099-MISC)	Reportable compensation from related organizations (W-2/1099-MISC)	Estimated amount of other compensation from the organization and related organizations
Jeffrey Samuelson	- 1					<u> </u>		0	0	0
Board President	ļ ·	~		~						
Wendy Nashid Board Vice President	1	~		~				0	0	0
Arthur Klampert Board Treasurer	- 1	~		~				0	0	0
Michael Kutzin Board Assistant Treasurer	- 1	_		~				0	0	0
Jason Chapin Board Secretary	- 1	_		~				0	0	0
Kristin Aldrich Director	- 1	_						0	0	0
Antoinette Cantone Denning Director	- 1	_						0	0	0
Camille Cosco Director	- 1	_						0	0	0
Navy Djonovic Director	- 1	_						0	0	0
Felice Harris Director	- 1	_						0	0	0
Jennifer Kooney Director	- 1	_						0	0	0
Cecelia McKenney Director	- 1	_						0	0	0
Craig Ruoff Director	- 1	~						0	0	0
Bryon Smalls Director	- 1	~						0	0	0
Janet Stockheim Director	- 1	_						0	0	0
Marlene Zakierski Director	- 1	~						0	0	0

Page 7

Pa	t VII Section A. Officers, Directors, Tru	istees, Key	Emp	loy	ees	, an	d Hig	hest	t Compensated	d Employees (co	ntinued)	
	(A)	(B)			•	C)			(D)	(E)	(F)	
	Name and title	Average hours per week	Por director	nstitutional trustee	Officer	al Key employee	Highest compensated employee	Pormer Former	Reportable compensation from the organization (W-2/1099-MISC)	Reportable compensation from related organizations (W-2/1099-MISC)	Estimated amount of other compensation from the organization and related organizations	
	hleen Halas cutive Director	35			,				103,041	0	7,352	
	ette Bayne Issaka	35							86,412	0	6,013	
Cor	ntroller	33			~				00,412	•	0,013	
1b	Total							<b></b>	189,453	0	13,365	
2	Total number of individuals (including but reportable compensation from the organization)		to the	ose	list	ed a	above	) wh	no received mo	ore than \$100,0	00 in	
	reportable compensation from the organiza	alion > 1									Vac No	
_											Yes No	
3	Did the organization list any <b>former</b> office employee on line 1a? <i>If "Yes," complete S</i>							-	e, or highest c	•	3	
4	For any individual listed on line 1a, is the s	sum of repo	ortabl	e c	omp	ens	ation	and	d other compe	nsation from		
	the organization and related organizations individual										4	
5	Did any person listed on line 1a receive services rendered to the organization? If "	or accrue	com	oen:	sati	on f	rom a	anv	unrelated org	anization for	5	
Sec	ction B. Independent Contractors											
1	Complete this table for your five highest compensation from the organization.	ompensate	d ind	ере	nde	ent c	contra	ictoi	rs that receive	d more than \$10	00,000 of	
	(A) Name and business add	Iress							<b>(B)</b> Description of s	ervices	<b>(C)</b> Compensation	
_								<u> </u>				
2	Total number of independent contractors (in more than \$100,000 in compensation from	ncluding bu n the orgar	ut not nizatio	ilim n ▶	ited	to t	those	liste	ed above) who	received		

Form 990 (2009) Page **9** 

Form 9	•	, , , , , , , , , , , , , , , , , , ,						Page 9
Par	t VIII	Statement of Revenue						
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
nts	1a	Federated campaigns	1a	0				
yran our		Membership dues	1b	39,603				
s, ç am		Fundraising events	1c	0				
gifts, grants lar amounts	1	Related organizations	1d	0				
ini,		Government grants (contributions).	1e	3,968,990				
tior er s	f	All other contributions, gifts, grants,						
Contributions, gifts, grants and other similar amounts		and similar amounts not included above	1f	160,994				
on tr	g	Noncash contributions included in lines 1a-	1f: \$	150				
a Č	h	Total. Add lines 1a-1f		🕨	4,169,587			
e				Business Code				
Venu	2a	Workshop/Professional Develop	omen	900099	154,604	154,604	0	0
Be	b	Seminars/Conferences		900099	33,148	33,148	0	0
<u>i</u>	С	Resource and Referral Fee		900099	5,855	5,855	0	0
Sen	d	Management/Health Services		900099	5,560	5,560	0	0
Program Service Revenue	е							
ogra	f	All other program service revenue			0	0	0	0
	g	Total. Add lines 2a-2f		•	199,167			
	3	Investment income (including divi	idends	s. interest. and				
	-	, ,			6,659	0	0	6,659
	4	Income from investment of tax-exemple	ot bond	d proceeds 🕨	0	0	0	0
	5	Royalties		▶	0	0	0	0
		(i) Real		(ii) Personal				
	6a	Gross Rents						
	b	Less: rental expenses						
	c Rental income or (loss)			0				
	d	Net rental income or (loss)		🕨				
	7a	Gross amount from sales of (i) Securiti	(ii) Other					
		assets other than inventory	300	0				
	b	Less: cost or other basis						
		and sales expenses .	300	0				
	С	Gain or (loss)	0	0				
	d	Net gain or (loss)		🕨	0	0	0	0
ne	8a	Gross income from fundraisi	ng					
en		events (not including \$	Ŏ.					
ě		of contributions reported on line 1	c).					
<u>~</u>		See Part IV, line 18		13,168				
Other Revenue	b	Less: direct expenses	. b	9,131	4.00-		_	
0	С	Net income or (loss) from fundrai	sing e	vents ►	4,037	0	0	4,037
	9a	Gross income from gaming activities						
		See Part IV, line 19						
		Less: direct expenses						
	С	Net income or (loss) from gaming	activ	ities ►				
	10a	Gross sales of inventory, le						
	١.	returns and allowances						
		Less: cost of goods sold						
	С	Net income or (loss) from sales of i	nvento	Business Code				
					04.400		•	24 400
	11a	Annual Meeting		900099	21,199	0	0	21,199 1,721
	b	Miscellaneous		900099	1,721	0	0	1,721
	С					0	0	
	1	All other revenue			22.020	0	U	0
		Total Add lines 11a-11d			22,920	100.467	0	22.640
	14	<b>Total revenue.</b> See instructions.	•		4,402,370	199,167	0	33,616

# Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

	All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).										
	not include amounts reported on lines 6b, , 8b, 9b, and 10b of Part VIII.	(A) Total expenses	<b>(B)</b> Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraising expenses						
1	Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21	53,145	53,145								
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22	1,630,279	1,630,279								
3	Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16 Benefits paid to or for members	0	0								
5	Compensation of current officers, directors, trustees, and key employees	206,255	190,291	15,964	0						
6 7	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0 1,460,105	0 1,363,057	0 97,048	0						
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	28,103 208,180	25,928 192,067	2,175 16,113	0						
9 10 11	Other employee benefits	125,615	115,892	9,723	0						
а	Management	0 271	0	0 271	0						
c d	Accounting	19,217	17,730	1,487	0						
f	Professional fundraising services. See Part IV, line 17 Investment management fees Other	198,457	0 180,981	0 15,361	0 0 2,115						
12 13	Advertising and promotion	17,475 130,079	16,122 118,733	1,353 10,068	0 1,278						
14 15	Information technology	10,463 0 314,152	9,653 0 289,837	810 0 24,315	0 0						
16 17 18	Occupancy	18,973	17,504	1,469	0						
19	for any federal, state, or local public officials Conferences, conventions, and meetings	57,896	0 53,415	0 4,481	0						
20 21	Interest	0	0	0	0 0						
22 23	Depreciation, depletion, and amortization .  Insurance	13,271	12,244	1,027	0						
24	Other expenses. Itemize expenses not covered above. (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below.)										
a b	Staff Training and Development Miscellaneous	15,510 4,427	14,310 4,093	1,200 334							
c d e											
f 25 26	All other expenses  Total functional expenses. Add lines 1 through 24f  Lint costs. Check here  if following	4,511,873	0 4,305,281	0 203,199	3,393						
<b>∠</b> 0	Joint costs. Check here ▶ ☐ if following SOP 98-2. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation										

Form 990 (2009) Page **11** 

## Part X Balance Sheet

Pa	rl A	Balance Sneet			
			<b>(A)</b> Beginning of year		<b>(B)</b> End of year
	1	Cash—non-interest-bearing	703,595	1	646,847
	2	Savings and temporary cash investments	351,404	2	361,307
	3	Pledges and grants receivable, net	0	3	
	4	Accounts receivable, net	1,097,708	4	792,277
	5	Receivables from current and former officers, directors, trustees, key			
	3	employees, and highest compensated employees. Complete Part II of			
		Schedule L	0	5	
	6	Receivables from other disqualified persons (as defined under section			
		4958(f)(1)) and persons described in section 4958(c)(3)(B). Complete			
		Part II of Schedule L	0	6	
Ś	7	Notes and loans receivable, net	0	7	
Assets	8	Inventories for sale or use	0	8	
As	9	Prepaid expenses and deferred charges	48,175	9	30,433
	10a	Land, buildings, and equipment: cost or 10a 262,748	10,110		
	IVa	other basis. Complete Part VI of Schedule D			
	b	Less: accumulated depreciation 10b 262,748	0	10c	0
	11	Investments—publicly traded securities	15,516		15,656
	12	Investments—publicly traded securities	0	12	,
	13	Investments—program-related. See Part IV, line 11	0	13	
	14	Intangible assets	0	14	
	15	Other assets. See Part IV, line 11	4.270		4,370
	16	<b>Total assets.</b> Add lines 1 through 15 (must equal line 34)	2,220,768	16	1,850,890
	17	Accounts payable and accrued expenses	525,906	17	319,640
	18	Grants payable	0_0,000	18	0.10,0.10
	19		134,919	-	0
	20	Deferred revenue	10 1,010	20	
Ø	21	Tax-exempt bond liabilities		21	
Liabilities	22	Payables to current and former officers, directors, trustees, key			
ig	22	employees, highest compensated employees, and disqualified			
Ľ.		persons. Complete Part II of Schedule L		22	
	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities. Complete Part X of Schedule D	142,486	25	217,874
	26	<b>Total liabilities.</b> Add lines 17 through 25	803,311	26	537,514
		Organizations that follow SFAS 117, check here ▶ ☑ and	333,011		
Se		complete lines 27 through 29, and lines 33 and 34.			
<u>a</u> u	27	Unrestricted net assets	958,723	27	911,773
Ва	28	Temporarily restricted net assets	458,734	28	401,603
pu	29	Permanently restricted net assets	0	29	0
or Fund Balances		Organizations that do not follow SFAS 117, check here ▶ □ and complete lines 30 through 34.			
ts (	30	Capital stock or trust principal, or current funds		30	
Se	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
As	32	Retained earnings, endowment, accumulated income, or other funds		32	
Net Assets	33	Total net assets or fund balances	1,417,457	33	1,313,376
~	34	Total liabilities and net assets/fund balances	2,220,768	34	1,850,890

Form 990 (2009) Page **12** 

Pai	rt XI Financial Statements and Reporting			
			Yes	No
1	Accounting method used to prepare the Form 990:   Cash  Accrual  Other			
	If the organization changed its method of accounting from a prior year or checked "Other," explain in			
	Schedule O.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		~
b	Were the organization's financial statements audited by an independent accountant?	2b	~	
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of			
	the audit, review, or compilation of its financial statements and selection of an independent accountant?	2c	~	
	If the organization changed either its oversight process or selection process during the tax year, explain in			
	Schedule O.			
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were			
	issued on a consolidated basis, separate basis, or both:			
	✓ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in			
	the Single Audit Act and OMB Circular A-133?	3a	~	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the			
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.	3b	~	

Form **990** (2009)

## **SCHEDULE A** (Form 990 or 990-EZ)

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name	e or r	ne organization							Employe	er identifica	uon number
CH	LD		CIL OF WESTC						13		3234987
Pa	rt I	Reason	for Public Ch	narity Status (All or	ganizatio	ons mus	t compl	ete this	part.) Se	e instru	ctions.
The 1 2 3		A church, co A school de	onvention of chu scribed in <b>sectio</b>	dation because it is: rches, or association on 170(b)(1)(A)(ii). (Athaspital service organ	of churcl	hes desci edule E.)	ribed in s	section 1	70(b)(1)(	A)(i).	
4		A medical re		ition operated in conj	unction v	with a ho	spital de	scribed in	n <b>section</b>	170(b)(1	)(A)(iii). Enter the
5		An organiza	-	the benefit of a colle							I unit described in
6		A federal, st	ate, or local gov	ernment or governme	ental unit	describe	d in <b>sect</b>	ion 170(l	b)(1)(A)(v	).	
7				/ receives a substantia ( <b>1)(A)(vi).</b> (Complete F		its suppo	ort from a	governm	nental uni	t or from	the general public
8 9		A communit An organizat receipts from support from	y trust described ion that normally n activities relate n gross investm	d in section 170(b)(1) receives: (1) more that d to its exempt func- ent income and unre after June 30, 1975.	(A)(vi). (Can 33½ % tions—sulated bus	of its sup bject to d siness tax	pport from certain ex xable inc	ceptions	s, and (2) s section	no more	than 331/3 % of its
10 11 e	An organization organized and operated exclusively to test for public safety. See section 509(a)(4).									(a)(2). See <b>section</b> rough 11h.  Type III-Other more disqualified	
f g		organization	, check this box at 17, 2006, has	a written determinati							
		and (iii) b	pelow, the gover member of a pe	r indirectly controls, ening body of the supperson described in (i) and a person described	ported or above?	ganizatio	n? . 				Yes No 11g(i) 11g(ii) 11g(iii)
h			•	ation about the suppo	. ,	. ,					119(111)
		e of supported ganization	(ii) EIN	(iii) Type of organization (described on lines 1–9 above or IRC section (see instructions))	(iv) Is the o	organization sted in your document?	(v) Did y the organ col. (i)	ou notify nization in of your port?	organizat (i) organi	s the ion in col. zed in the S.?	(vii) Amount of support
					Yes	No	Yes	No	Yes	No	
Tota	al										

Schedule A (Form 990 or 990-EZ) 2009 Page 2 Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I.) Section A. Public Support **(b)** 2006 Calendar year (or fiscal year beginning in) ▶ (a) 2005 (c) 2007 (d) 2008 (f) Total (e) 2009 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge **Total.** Add lines 1 through 3 . . . The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 from line 4. Section B. Total Support Calendar year (or fiscal year beginning in) ▶ (a) 2005 **(b)** 2006 (c) 2007 (d) 2008 (e) 2009 (f) Total Amounts from line 4 . . . . . . Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Net income from unrelated business activities, whether or not the business is regularly carried on . . . . . . 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) . . . . . . **Total support.** Add lines 7 through 10 . 11 Gross receipts from related activities, etc. (see instructions) . . . . . . . . . . . . First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here

Sec	tion C. Computation of Public Support Percentage			
14	Public support percentage for 2009 (line 6, column (f) divided by line 11, column (f))	14	9/	6
15	Public support percentage from 2008 Schedule A, Part II, line 14	15	9/	6
16a	331/3 % support test—2009. If the organization did not check the box on line 13, and line 14 is 331/3 9 and stop here. The organization qualifies as a publicly supported organization			
b	33½% support test—2008. If the organization did not check a box on line 13 or 16a, and line 15 is 3 box and stop here. The organization qualifies as a publicly supported organization		,	
17a	10%-facts-and-circumstances test—2009. If the organization did not check a box on line 13, 16a, or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here.</b> organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly support	Expla	in in Part IV how the	
b	10%-facts-and-circumstances test—2008. If the organization did not check a box on line 13, 16a, 16b, or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here</b> . organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization org	Explai	n in Part IV how the	
18	<b>Private foundation.</b> If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this l	oox ar	nd see instructions <b>&gt;</b>	

### Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I.)

Section A. Public Support Calendar year (or fiscal year beginning in) ▶ (a) 2005 **(b)** 2006 (c) 2007 (d) 2008 (e) 2009 (f) Total grants. Gifts, contributions, membership fees received. (Do not include 3,501,024 3,855,718 4,563,389 4,748,099 4,169,587 20,837,817 any "unusual grants.") . . . . . . Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the 316,366 248,111 569.954 220,267 235.255 1,589,953 organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf . . . . . . . . . . The value of services or facilities furnished by a governmental unit to the organization without charge 3.817.390 4.103.829 5,133,343 4.968.366 4.404.842 22,427,770 **Total.** Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 9,480 8,078 5,840 9,842 33,240 received from disqualified persons **b** Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year . . . 0 9.480 8,078 5.840 9.842 33,240 c Add lines 7a and 7b . . . . . Public support (Subtract line 7c from 22,394,530 line 6.) Section B. Total Support Calendar year (or fiscal year beginning in) (a) 2005 **(b)** 2006 (c) 2007 (d) 2008 (f) Total (e) 2009 3,817,390 4,103,829 5,133,343 4,968,366 4,404,842 22,427,770 Amounts from line 6 . . . 10a Gross income from interest, dividends, payments received on securities loans. rents, royalties and income from similar 30,091 39,869 30,532 10,768 6,659 117,919 sources . . . . . . . . . . . . **b** Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 . . . 117,919 30,091 39,869 30,532 10,768 6,659 c Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on . . . . . . . . . Other income. Do not include gain or loss from the sale of capital assets 1,831 1,537 2,685 6,053 (Explain in Part IV.) . . . . . . 13 Total support. (Add lines 9, 10c, 11, 3,849,312 4,145,235 5,166,560 4,979,134 4.411.501 22,551,742 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage 99.3 % Public support percentage for 2009 (line 8, column (f) divided by line 13, column (f)) . . . . 15 Public support percentage from 2008 Schedule A, Part III, line 15 99.23 16 % Section D. Computation of Investment Income Percentage 0.52 %\_ 17 Investment income percentage for 2009 (line 10c, column (f) divided by line 13, column (f)) . Investment income percentage from 2008 Schedule A, Part III, line 17 . . . . . . . . . . . . . . . . 19a 331/3 % support tests - 2009. If the organization did not check the box on line 14, and line 15 is more than 331/3 %, and line 17 is not more than 331/3 %, check this box and **stop here.** The organization qualifies as a publicly supported organization 331/3 % support tests - 2008. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 331/3 %, and line 18 is not more than 331/3 %, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ▶ □

Part IV	<b>Supplemental Information.</b> Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Provide any other additional information. See instructions.
	xplanation - Schedule A, Part III, Section B, Line 12 - In prior years, other revenue included receipts for
items suc	h as faxes or copies by non-staff who came to do business with the Council.

### SCHEDULE D (Form 990)

# **Supplemental Financial Statements**

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

2009 Open to Public

OMB No. 1545-0047

Open to Publi Inspection

Employer identification number

Department of the Treasury Internal Revenue Service

Name of the organization

► Attach to Form 990. ► See separate instructions.

CHI	LD CARE COUNCIL OF WESTCHESTER INC	13	3234987
Pa	Organizations Maintaining Donor Advised Funds or Other Similar Fundamental the organization answered "Yes" to Form 990, Part IV, line 6.	nds or	Accounts. Complete if
	(a) Donor advised funds	(b) F	Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in writing that the assets held	in done	or advised
	funds are the organization's property, subject to the organization's exclusive legal control	ol?	Yes No
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant used only for charitable purposes and not for the benefit of the donor or donor advisor, purpose conferring impermissible private benefit?	or for a	any other
Dai	purpose conferring impermissible private benefit?		
		OIIII 3	730, 1 art IV, iii le 7.
1	Purpose(s) of conservation easements held by the organization (check all that apply).  □ Preservation of land for public use (e.g., recreation or pleasure)  □ Preservation of	on hiot	tariaally important land area
			torically important land area tified historic structure
	Preservation of open space	n a cei	tilled Historic structure
2	Complete lines 2a through 2d if the organization held a qualified conservation contribution	in the	form of a conservation
_	easement on the last day of the tax year.		Torri or a correct varior
			Held at the End of the Tax Yea
а	Total number of conservation easements	. 2a	a
b	Total acreage restricted by conservation easements	. 21	b
С	Number of conservation easements on a certified historic structure included in (a)		
d	Number of conservation easements included in (c) acquired after 8/17/06	. 20	d
3	Number of conservation easements modified, transferred, released, extinguished, or term the tax year ▶	ninated	by the organization during
4	Number of states where property subject to conservation easement is located ▶		
5	Does the organization have a written policy regarding the periodic monitoring, inspection	, hand	ling of
	violations, and enforcement of the conservation easements it holds?		L Yes L No
6	Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation	easem	ents during the year
7	Amount of expenses incurred in monitoring, inspecting, and enforcing conservation ease ▶\$	ments	during the year
8	Does each conservation easement reported on line 2(d) above satisfy the requirements of	of section	on
	170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?		L Yes L No
9	In Part XIV, describe how the organization reports conservation easements in its revenue balance sheet, and include, if applicable, the text of the footnote to the organization's fir the organization's accounting for conservation easements.		
Pai	T III Organizations Maintaining Collections of Art, Historical Treasures, or Ot	her Si	milar Assets.
	Complete if the organization answered "Yes" to Form 990, Part IV, line 8.		
1a	If the organization elected, as permitted under SFAS 116, not to report in its revenue star art, historical treasures, or other similar assets held for public exhibition, education, or research provide, in Part XIV, the text of the footnote to its financial statements that describes the	arch in	furtherance of public service
b	If the organization elected, as permitted under SFAS 116, to report in its revenue statement historical treasures, or other similar assets held for public exhibition, education, or resear provide the following amounts relating to these items:  (i) Revenues included in Form 990, Part VIII, line 1	rch in f	furtherance of public service
	(ii) Assets included in Form 990, Part X		
2	If the organization received or held works of art, historical treasures, or other similar as following amounts required to be reported under SFAS 116 relating to these items:	sets fo	or financial gain, provide the
a b	Revenues included in Form 990, Part VIII, line 1		

Par	t III Organizations Maintaini	ing Collections	of Art, Hi	storical	Treasures	, or O	ther Similar	Assets (	contin	ued)
3	Using the organization's acquisition collection items (check all that appl		ther reco	rds, ched	ck any of the	follov	ving that are a	significa	nt use	of its
а	Public exhibition		d	L Lo	oan or excha	ınge p	rograms			
b	Scholarly research		е	□ O <sup>1</sup>	ther					
С	Preservation for future general	tions								
4	Provide a description of the organiz Part XIV.	ation's collections	and exp	lain how	they further	the o	rganization's e	exempt po	ırpose	in
5	During the year, did the organization assets to be sold to raise funds rathe	solicit or receive do r than to be mainta	nations of ined as pa	f art, histo art of the	orical treasur organization	es, or 's colle	other similar ection?	. 🔲	Yes	No
Par	Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.									
	ls the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?									
b	If "Yes," explain the arrangement in	Part XIV and com	plete the	following	g table:			A .		
								Amount		
							+			
d	Additions during the year									
е	Distributions during the year					1e				
f	Ending balance					1f				<del></del>
b	Did the organization include an ame If "Yes," explain the arrangement in	Part XIV.							Yes L	」No
Par	<b>Endowment Funds.</b> Co	·								
		(a) Current year	(b) Prio	-	(c) Two years	back	(d) Three years ba	ack (e) Fo	our years	back
1a	Beginning of year balance	458,734	6	18,079						
b	Contributions	0		0						
С	Net investment earnings, gains,	40.000								
	and losses	10,086		-7,429						
d	Grants or scholarships	67,218	1	51,916						
е	Other expenditures for facilities									
	and programs	0		0						
f g	Administrative expenses End of year balance	0 401,602	4	0 158,734						
2	Provide the estimated percentage of	of the year end bal	ance held	d as:						
а	Board designated or quasi-endown	nent ► 53.3	2.%							
b	Permanent endowment ▶									
С	Term endowment ► 46.68 %	6								
3a	Are there endowment funds not in the	e possession of th	e organiza	ation that	t are held and	d adm	inistered for th	е		
	organization by:								Yes	No
	(i) unrelated organizations							. 3a(		~
	(ii) related organizations							3a(i		~
_	If "Yes" to 3a(ii), are the related org							. 3b		
4	Describe in Part XIV the intended us						l: 10			
Par	t VI Investments—Land, Bu	<u> </u>	•							
	Description of investment	(a) Cost or oth			t or other (other)		Accumulated epreciation	(d) Bo	ook value	<b>∋</b>
1a	Land		0		0					0
b	Buildings		0		0		0			0
С	Leasehold improvements		0		6,008		6,008			0
d	Equipment		0		0		0			0
е	Other		0		256,740		256,740			0
Γota	I. Add lines 1a through 1e. (Column (d)	must equal Form 99	90, Part X,	column (	(B), line 10(c).	)		<del></del>		0

Schedule D (Form 990) 2009 Page 3 Part VII Investments—Other Securities. See Form 990, Part X, line 12. (a) Description of security or category (b) Book value (c) Method of valuation: (including name of security) Cost or end-of-year market value Financial derivatives . . . Closely-held equity interests . Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) Part VIII Investments—Program Related. See Form 990, Part X, line 13. (a) Description of investment type (b) Book value (c) Method of valuation: Cost or end-of-year market value Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. See Form 990, Part X, line 15. (b) Book value (a) Description **Security Deposit** 4,370 Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) 4,370 Part X Other Liabilities. See Form 990, Part X, line 25. (a) Description of liability (b) Amount Federal income taxes **Deferred Rent** 217,874

**2.** FIN 48 Footnote. In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48.

217,874

**Total.** (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶

Schedule D (Form 990) 2009 Page 4 Part XI Reconciliation of Change in Net Assets from Form 990 to Audited Financial Statements 4,402,370 1 Total revenue (Form 990, Part VIII, column (A), line 12) 4,511,873 2 Total expenses (Form 990, Part IX, column (A), line 25) . . . 3 -109,503 3 Excess or (deficit) for the year. Subtract line 2 from line 1 5.372 4 Net unrealized gains (losses) on investments . . . 4 0 5 5 Donated services and use of facilities . . . . 6 0 6 Investment expenses 7 0 7 Prior period adjustments . 8 0 8 Other (Describe in Part XIV.) Total adjustments (net). Add lines 4 through 8 9 5.372 q Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9 10 10 -104,131 Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return 4.416.873 Total revenue, gains, and other support per audited financial statements 2 Amounts included on line 1 but not on Form 990. Part VIII, line 12: 2a 5.372 a Net unrealized gains on investments 0 2b Donated services and use of facilities . 0 2c Recoveries of prior year grants . . . . 9.131 d Other (Describe in Part XIV.) . . . . . . . . . . 14,503 2e Add lines 2a through 2d 3 4.402.370 Subtract line 2e from line 1 Amounts included on Form 990, Part VIII, line 12, but not on line 1: 4a 0 Investment expenses not included on Form 990, Part VIII, line 7b 0 Other (Describe in Part XIV.) . . . . . . . . . . 4b Add lines 4a and 4b 4c 0 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) 5 4,402,370 Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return 4,521,004 Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990. Part IX. line 25: 2a 0 a Donated services and use of facilities . . . . . . 2b 0 Prior year adjustments . . . . . . 0 2c Other losses 9,131 d Other (Describe in Part XIV.) . . . 9,131 2e Add lines 2a through 2d 4,511,873 3 Subtract line **2e** from line **1** Amounts included on Form 990, Part IX, line 25, but not on line 1: 0 4a a Investment expenses not included on Form 990, Part VIII, line 7b 0 4b Other (Describe in Part XIV.) . . . . . . . . . . . 0 Add lines 4a and 4b 4c 5 Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) 4,511,873 Part XIV **Supplemental Information** Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information. Schedule D, Part V, Line 4 - To provide child care scholarships to families that do not qualify for other subsidies or aid. To complete prior years plan to educate community on the advantages of the United Way Born Learning initiative which benefits children and families by showing them how everyday experiences can provide teachable moments for young children. Schedule D, Part X - The Council accounts for rent expense on a straight line basis with the difference between straight-line and cash basis rentals reflected within deferred rent on the statement of financial position. The Council recognizes the effect of income tax positions only if those positions are more likely than not of being sustained. Management has determined that the Council had no uncertain tax positions that would require financial statement

recognition. The Council is no longer subject to audits by the applicable taxing jurisdictions for periods prior to fiscal

Page 5 Schedule D (Form 990) 2009 Part XIV - Supplemental Information (Continued) Schedule D, Part XII, Line 2d - Special events expenses reported on Form 990, Part VIII, Line 8B = \$9,131. Schedule D, Part XIII, Line 2d - Special events expenses reported on Form 990, Part Viii, Line 8B \$9,131.

## SCHEDULE I (Form 990)

## **Grants and Other Assistance to Organizations, Governments, and Individuals in the United States**

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. ▶ Attach to Form 990.

Open to Public Inspection **Employer identification number** 

CHILD CARE COUNCIL OF WEST	CHESTER INC					13	3234987
Part I General Information of	n Grants and	Assistance					
<ol> <li>Does the organization maintain the selection criteria used to at 2 Describe in Part IV the organization</li> <li>Part II Grants and Other Assert Form 990, Part IV, line Part IV and Schedule International Part IV and IV and</li></ol>	ward the grants of ation's procedure sistance to Gov 21, for any rec	or assistance? es for monitoring vernments and ipient that recei	the use of grant funds  Organizations in to the control of the con	in the United States.  he United States. ( 00. Check this box	Complete if the orga	nization answered	Yes □ No  "Yes" to \$5,000. Use
1 (a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Sch I, Stmt 1					,		
<ul><li>2 Enter total number of section 50</li><li>3 Enter total number of other org</li></ul>		-	s				<u>0</u> 1
				<del> </del>		<u> </u>	

D	-0
Page	

Part III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Use Part IV and Schedule I-1 (Form 990) if additional space is needed.						
	(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance	
See Sche	dule I, Part IV, Statement 2						
Part IV	Supplemental Information. Comple	te this part to p	 rovide the informati	on required in Part	I, line 2, and any other	additional information.	
for the pa	I, Part I, Line 2 - The controller and prog articualr project/activity are included in the modifications are needed and to make an ent prepares any claims as required by the	ne budgey to actu y adjustments tha	al reports, to determ	nine if all activities or properly report the fi	f the project/activity are on nancial information back	on track to completion or if any to the grantor. The finance	

Schedule I, Part IV, Statement 1

CHILD CARE COUNCIL OF WESTCHESTER INC

13-3234987

Form: Schedule I Page: 1

Line Number: Part II

Description of Grants and Other Assistance to Governments and Organizations in the United States

Amount of cash grant Amount of non-cash assistance

22,000

Name and address Greyston Family Inn of Yonkers Inc

21 Park Avenue Yonkers, NY 10703

**EIN** 13-3407079 **IRC code section** 501(c)3

Method of valuation Description of noncash assistance

CHILD CARE COUNCIL OF WESTCHESTER INC 13-3234987

Form: Schedule I

Page: 2

Line Number: Part III

### Description of Grants and Other Assistance to Individuals in the United States

		Number of recipients	Amount of cash grant	Amount of non-cash assistance
Type of grant	Westchester County Child Care Scholarship Program	237	753,129	0
Method of valuation				
Description of non-cash assistance	To assist families not eligible for child care subsidies in paying for child care.			
Type of grant	Child and Adult Food Program	141	860,761	0
Method of valuation				
Description of non-cash assistance	To provide nutritious meals for children in child care programs.			
Type of grant Method of valuation Description of non-cash assistance	Quality Improvement Grants FMV Various program supplies were distributed to assist child care providers in	26		8,781
	improving the quality of care for children in their programs			
Type of grant	Provider Program Enhancement Purchases	120		2,634
Method of valuation	FMV			
Description of non-cash assistance	Various program supplies were purchased and distributed to child care providers to enhance the quality of their program.			
Type of grant	CDA Program Enhancement Grants	20	2,000	0
Method of valuation				
Description of non-cash assistance	Program enhancement for attendees of IT CDA program.			
Type of grant	Sally Zeigler Scholarship Program	4	867	0
Method of valuation	· ·			
Description of non-cash assistance	To assist families in paying for child care.			

# SCHEDULE O (Form 990)

## **Supplemental Information to Form 990**

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

2009
Open to Public Inspection

3234987

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

► Attach to Form 990.

CHILD CARE COUNCIL OF WESTCHESTER INC

Employer identification number

13

Form 990, Part III, Line 3 - The Council's contract with the Westchester County Department of Social Services for the Child Care Scholarship Program for \$1,675,000 ended May 2010 and will not be renewed due to budget cuts. This reduction in funding has effected the Council's ability to provide services to the family's in Westchester that would have helped ease the burden of child care costs. This loss of funding also placed an additional burden on the Council's administrative resources as the contract supported a portion of overhead costs. The Council continues to advocate for affordable quality child care in Westchester, by speaking on behalf of a decrease in parent co-payments for subsidy support. We continue to assist the community in finding ways to pay for child care. The Council is also considering reactivating the Sally Zeigler Child Care Scholarship program. The Council is currently researching other sources of funding to help support families in Westchester.

Form 990, Part VI, Section B, Line 11 - Form 990 Review Procedures - The Controller prepares a draft of the Form 990 and forwards to the Council's independent auditors, the Board Treasurer (or Assistant Board Treasurer in the Board Treasurer's absence) and Executive Director for review and approval. Any questions are discussed and resolved and the Controller makes all changes and resubmits to the audit firm for final review before its submitted to the Board Treasurer and the Executive Director for final approval and signing. All responses and documentation of preparation of the Form 990 are maintained in the Controller's office. The Form 990 is scheduled to be completed and submitted to the IRS by the filing deadline. If for any reason the Form 990 cannot be filed by the filing deadline the independent audit firm submits extension forms to the IRS and provides proof of extension filing to the Controller and/or Executive Director. Board review of the IRS Form 990 is currently performed by the Board Treasurer or Board Assistant Treasurer prior to filing the form with the IRS. Final copies of the Form 990 are distributed via e-mail to all Board members. If there are any major discrepancies noted or changes requested by the Board Treasurer, the Executive Director, independent auditors, Controller or any board member an amended return will be filed. The Council's Form 990 is available on its' website and available upon request.

Form 990, Part VI, Section B, Line 12c - Conflict of Interest Policy - The policy under recognizes that a conflict of interest may exist whenever the personal or professional interest of a director or officer are potentially at odds with the Council's. The policy has in place mechanisms that identify and resolve matters to ensure that any such transactions are in the best interest of the Council, over and above the interest of the Interest Party where the Interested Party is a director, officer or an immediate family member of a director or officer. A conflict of interest is defined as when actions, contracts, transactions or other dealings between the Council and an Interested Party or a Related Party (defined as any party, group or organization to which an Interested Party has an allegiance or affiliation) may result in a personal benefit to the Interested Party. A conflict of interest may also exit when an Interested Party serves as director, officer or staff member of an organization which competes with the Council or when an Interested Party or Related Party aids, financially or otherwise, such competing organization. i. Upon election or appointment as an officer or director, all officers and directors shall disclose any relevant interest of an Interested Party or Related Party as they related to such director or officer which may pose a potential conflict of interest. Such disclosure must be updated annually. The incoming officer or director will be provided with a copy of the conflict of interest policy. This disclosure statements is updated at least annually. If any question arises in the mind of any director or officer of the Council as to a potential conflict between his or her own individual interest, those of an immediate family member or those of a Related Party and the interest of the Council, full disclosure of all facts pertaining to the potential conflict shall be made to the Board of Directors. Fact-gathering and subsequent review by the Board will determine whether or not an actual conflict exists or would occur. The potential conflict of interest will be addressed by the Council Board as follows: The Board of Directors of the Council shall investigate the potential conflict. The director/officer to whom the potential conflict relates shall not attempt to influence other Directors regarding the matter. The director/officer to whom the potential conflict relates may offer factual information to the Board or Committee, but no director/officer shall vote on their own matter although they may participate in the discussion regarding their exclusion. After conducting due diligence, the Board or Committee will determine by a majority vote of the disinterested directors whether the transaction or arrangement is in the Council's best interest and for its own benefit and whether the transaction is fair and reasonable

Schedule O (Form 990) 2009 Page **2** 

to the Council and make its own decision about whether or not to entere into or allow the transaction or arrangement. The Board shall also determine whether or not it can obtain a more advantageous transaction or arrangement with reasonable efforts from a person or entity that would not be a conflict of interest. The discussion and outcome of the investigation and due diligence performed by the Board will be recorded in the minutes of the meeting of the Board or Committee and will include the names of the persons who disclosed or were found to have a financial interest in connection with the conflict, the names of the persons who were present for discussions and votes relating to the transaction or arrangement, the content of the discussion, including any alternatives to the proposed transaction or arrangement, and a record of any votes taken in connection with the discussion.

Form 990, Part VI, Section B, Line 15 - Compensation Policy - Working under the direction of the Council's Personnel Committee, the Council's Senior Staff updated the agency job classification framework and salary ranges over the course of almost a year overlapping 2007 and 2008. The approach involved (1) factoring in cost of living adjustments for the eight year period since the previous salary review; (2) updating and standardizing job descriptions; (3) clustering jobs in five to six salary ranges; (4) determining the clusters through a standardized rating of accepted job factors: knowledge, problem-solving, supervision, latitude of decision-making, impact, external contacts/relationships, policy involvement and scope of activity. Once defined by the Personnel Committee, the process was carried out by Senior Staff which consisted of the Executive Director, Associate Executive Director, Director of Administration and Personnel, Controller, Director of Employer and Parent Services, Institute of School Age Child Care Director, Director of Registration, Director of Health Services, Director of Professional Development and Director of Community Education. Consensus was reached by Senior Staff on the job factor rating of each job description and the arrangement of all rated job descriptions into six clusters with salary ranges for each, intended to be guidelines subject to the availability of funding. The new salary scale was used to make some initial salary adjustments in 2008 and since then, to guide salaries offered at hiring. In the past three years, funding reductions have made it impossible to provide any raises to Council employees. The entire staff however, has been working on a new approach to performance appraisal which has a greater emphasis on actual results over the display of work attributes, subject to formal approval by the Council Board of Directors. The last review of this policy was performed in 2008. Form 990, Part VI, Section C, Line 19 - The Council's governing documents, conflict of interest policy, and financial statements are available to the public upon request.

CHILD CARE COUNCIL OF WESTCHESTER INC 13-3234987

Form: 990 Page: 1

Line Number: Part I Line 1

#### **Activity Or Mission Description**

#### Description

County, delivering a variety of unique services including: \* Linking parents to child care via information and referrals and help obtaining financial assistance; \* Expanding the supply of quality child care programs and providers through technical assistance, training, monitoring of regulatory compliance and start-up help; \* Support to the workplace through on-site seminars, guidance on dependent care issues; \* Policy and public education to raise awareness of the benefits and value of a strong early care and education system.

CHILD CARE COUNCIL OF WESTCHESTER INC 13-3234987

Form: 990 Page: 2

Line Number: Part III Line 1

#### **Mission Description**

#### Description

financial assistance; Expanding the supply of quality child care programs and providers through technical assistance, training, monitoring of regulatory compliance and start-up help; Support to the workplace through on-site seminars, guidance on dependent care issues; Policy and public education to raise awareness of the benefits and value of a strong early care and education system.

CHILD CARE COUNCIL OF WESTCHESTER INC 13-3234987

Form: 990 Page: 2

Line Number: Part III Line 4a

### First Program Service Accomplishments Description

#### Description

participated in our first ever online business development series, via our collaboration with and funded by the Westchester Community Foundation.

CHILD CARE COUNCIL OF WESTCHESTER INC 13-3234987

Form: 990 Page: 2

Line Number: Part III Line 4b

### **Second Program Service Accomplishments Description**

#### Description

School Age Child Care applicants. In 2009 we served, 100 family day care and 64 school age child care providers. All inspections were conducted and closed within the approved timeframes. Legally Exempt - Enrollment of legally exempt providers - 20% Inspections on 72 LE Providers, Processed enrollment applications on 1,181 LE Providers.

Form: 990 Page: 2

Line Number: Part III Line 4d

## Other Program Services Accomplishments

Activity Code	Description	Expense	Grants	Revenue
	Resource and Referrals - Child care referrals for families and resources to guide in finding child care providers. Over 3,500 families with more than 5,300 children received information and referral services. In light of the on-going economic downturn and recent reductions in Westchester County child care financial assistance that took effect beginning April 2010, the Child Care Council of Westchester conducted a survey of child care businesses on enrollment and financial status in June 2010.	290,061	0	5,855
	Institute for School Age Child Care - Public education on early care and education and other issues related to children on the local, state and national levels. The Council continued to work with school age and middle school programs to increase their capacity and quality	225,996	17,804	0
	Health Services - Enrollment of families in health care, medication administration training and healthcare consulting services. 580 children and 262 adults were enrolled in Child Health Plus and Family Health Plus by the Council's facilitated enrollment specialist. 63 participants attended the Council's Medication Administration Training courses	186,943	0	5,560
Total:		703,000	17,804	11,415